

# Larry Miller

Dean of School of Education and Charter Schools  
Florida SouthWestern State College

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## Career Brief

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Larry Miller is the Dean of the School of Education, Charter Schools and Dual Enrollment at Florida SouthWestern State College (FSW). He holds appointments as a Research Affiliate at the University of Washington's Center on Reinventing Public Education (CRPE) and Georgetown University's Edunomics Lab. He is an active consultant to the National Center on Innovation in Education at the University of Kentucky. His current school finance research agenda includes a study of a new approach to financing competency-based education, and an early childhood education cost study focused on southwest Florida. His research has been cited by Wired magazine, Politico, Ed Week, and the Hechinger Report, his editorials have appeared in the Detroit Free Press, the Seattle Times, and The Record, and his research has appeared in Public Budgeting and Finance, Municipal Finance Journal, Educational Policy and Developments in Education Finance.

Dr. Miller holds a PhD in Public Administration from the Maxwell School of Citizenship and Public Affairs at Syracuse University with specializations in public finance and budgeting, and social policy. In 2009 the Association of Education Finance and Policy awarded his dissertation proposal with the New Scholar Award. His dissertation won the 2010 Outstanding Doctoral Dissertation Award from the Maxwell School at Syracuse University. His BS and MBA were earned from the State University of New York at Buffalo, where he was also a scholar athlete on the football team.

## Professional Experience

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2015-present	Dean of <a href="#">School of Education</a> , Charter Schools and Dual Enrollment, Florida SouthWestern State College
2013-present	Consultant, <a href="#">Center for Innovation in Education</a> , University of Kentucky
2015-present	Research Affiliate, <a href="#">Center on Reinventing Public Education</a> , University of Washington
2013-present	Research Affiliate, <a href="#">Edunomics Lab</a> , Georgetown University
2009-2013	Assistant Professor, <a href="#">School of Public Affairs and Administration</a> , Rutgers University – Newark
2009-2013	Faculty Fellow, Newark Schools Research Collaborative, Rutgers University - Newark
2011-2013	Senior Research Affiliate, Center on Reinventing Public Education, University of Washington
2005-2009	Research Associate, <a href="#">Center for Policy Research</a> , Syracuse University
2002-2005	Research Associate, Center on Reinventing Public Education, University of Washington
2002	Management Consultant, Strategy and Business Process Practice, KPMG
2001-2002	Management Consultant, Strategy and Operations Practice, Arthur Andersen
2000-2001	Graduate Assistant, School of Management, State University of New York at Buffalo

## Education

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- 2009 PhD, Public Administration, Syracuse University,  
Fields of Specialization: Public Finance and Budgeting, Social Policy  
Dissertation: Three Essays Examining the Relationship between Public  
Budgeting Policies, Resource Equity and Student Outcomes  
Advisor: Dr. Ross Rubenstein
- 2001 MBA, Business Administration, State University of New York at Buffalo  
1995 BS, Business Administration, State University of New York at Buffalo

## Professional Appointments, Associations, and Memberships

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### Honors, Awards, and Grants

- 2016 Study Director, Early Childhood Education Cost Study  
Mrs. Lal Gaynor, \$50,000  
Naples Children and Education Foundation, \$10,000  
The Schulze Family Foundation, \$10,000  
The Wayne Smith Family Foundation, \$5,000  
FSW Foundation, \$5,000  
Lockmiller Endowment for Early Childhood Education, \$5,000
- 2016 PI, Leveraging Finance Policy in Systems Transformation, Nellie Mae  
Education Foundation, \$20,000
- 2015 PI, Finance Policy in Service to Learning, Bill and Melinda Gates Foundation,  
\$10,000
- 2014 PI, Understanding the Impact of Bold Day Schools on Costs and Learning  
\$250,000
- 2014 PI, ROI Project Oregon \$23,000
- 2013 Research Director of Gates Blended Learning Grant \$650,000
- 2012 PI, Nellie Mae Education Foundation \$125,000
- 2012 PI, Rutgers Center for Adult Autism Services \$24,432
- 2011 Co-Principal Investigator, Nellie Mae Education Foundation \$185,000
- 2010 Syracuse University Doctoral Prize for Outstanding Doctoral Dissertation at the  
Maxwell School of Citizenship and Public Affairs
- 2009 American Education Finance Association, New Scholar Award
- 2008 Roscoe-Martin Dissertation Grant
- 2008 Center for Policy Research Summer Research Award
- 2007 Co-investigator Education Finance Research Consortium condition report  
\$36,000
- 2006 Gerald Cramer Graduate Student Travel Grant
- 2001 Panasci Business Plan Competition State University of New York at Buffalo  
\$15,000
- 1992 Scholar Athlete, Division IAA Football
- n.d. Total grants awarded \$1,423,432

### Professional Associations

Association of Budgeting and Financial Management  
Association of Public Policy and Management  
American Education Finance Association  
American Education Research Association  
American Society of Public Administration  
Northeast Conference of Public Administration

## **Professional Service**

### **Reviewer for refereed journals**

Journal of Public Budgeting, Accounting and Financial Management  
Education Evaluation and Policy Analysis  
Public Finance and Management  
Public Performance and Management Review  
International Journal of Public Administration  
Educational Policy

### **Reviewer for governmental and foundation sponsored research proposals**

The Research Grants Council of Hong Kong, Universal early childhood education proposal for three and four year olds  
The Wallace Foundation

### **Leadership role in professional organizations**

Management Team, Future Ready Collier  
Finance Committee Member, Public Innovators in Education Network  
Founding Chair, Northeast Conference of Public Administration  
Northeast Conference of Public Administration Trustee, Newark, NJ  
Conference Chair, 5<sup>th</sup> Annual Public Performance and Measurement Network Conference, Trenton, NJ

### **Chair, discussant or representative at professional meetings**

Leadership Webinar, iNACOL, September 2016  
Panel Chair and discussant, The Association for Education Finance and Policy 2014  
Panel Chair, Association of Public Budgeting and Financial Management 2012  
Symposium Chair, Association of Public Budgeting and Financial Management 2010  
Representative, 9<sup>th</sup> Committee of Experts on Public Administration, United Nations 2010  
Symposium Chair, Association of Education Finance and Policy 2010  
Discussant, Association of Education Finance and Policy 2009  
Discussant, Association of Education Finance and Policy 2004

### **University Service**

Member, Alliance of Educational Leaders, FSW, 2016-2017  
Member, Research AD-Hoc Committee, FSW, 2016-2017  
Board Member, Institutional Review Board, FSW, 2016-2017  
Future Ready Collier Management Team, FSW, 2016-2017  
Leadership Florida, Leadership in Education, Education Class II, Tallahassee, FL, 2016-2017  
Member, Academic Research Council, FSW, 2016-2017  
Member, Credit Review Committee, FSW, 2016-2017  
Florida Education Common Prerequisites Steering Committee, October 2015  
Elected Member, Laurel Oak Elementary School Advisory Council  
Department of Education, Internal Review Board, FSW, 2015-2016  
Faculty Representative, Disruptions in Higher Education Conference 2012  
Developer, "Financing our Common Purposes" for the Virtual Museum of Public Service  
Presenter, "Academic Conference Tips and Tricks" at the doctoral student luncheon  
Faculty organizer and member, SPAA grading policy subcommittee  
Gonfalonier, Rutgers University Commencement 2010

Hiring committee member, Rutgers SPAA 2010  
Faculty representative, The Rutgers Institute for Federal Financial Management  
Faculty representative, Rutgers SPAA – Rutgers Bloustein joint concentration

## Publications

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Miller, Lawrence J. (Ed.) 2011. "The Great Recession's Impact on Six Big City Budgets in the United States." *Municipal Finance Journal* 32(1).

## Refereed Publications

Pandey, Sheela, Sanjay Pandey, Larry Miller. 2016. "Measuring Innovativeness of Public Organizations: Using Natural Language Processing Techniques in Computer-Aided Textual Analysis." *International Public Management Journal*.

Miller, Lawrence J. and Lourdes N. Alers-Tealdi. 2013. "Can A Central Bureaucracy Reinvent Itself Into A Market Maker? A Case Study of Portfolio Management in Newark, New Jersey." In Y.K. Dwivedi, M.A. Shareef, S.K. Pandey and V.K. Kumar (Eds.), *Public Administration Reform: Market Demand from Public Organizations*. New York, New York: Routledge.

Miller, Lawrence J. 2011. "Introduction to the Special Issue: The Great Recession's Impact on Six Big City Budgets in the United States." *Municipal Finance Journal* 32(1): 1-10.

Miller, Lawrence J. 2011. "Editor's Note." *Municipal Finance Journal* 32(1): v-vii.

Miller, Lawrence J. and Daniel L. Smith. 2011. "The Great Recession's Impact on New York City's Budget." *Municipal Finance Journal* 32(1): 89-113.

Miller, Lawrence J. and Stephanie C. Smith. 2010. "Did the No Child Left Behind Act Miss the Mark? Assessing the Benefits of an Accountability System for Early Childhood Education." *Educational Policy* 25(1): 193-214.

Miller, Lawrence J. and Ross Rubenstein. 2008. "Examining the Nature and Magnitude of Intra-District Resource Disparities in New York State School Districts." *Public Budgeting and Finance*, Vol. 28, Issue4, pp. 25-51.

Miller, Lawrence J., Marguerite Roza, Claudine Swartz. 2005. "A Cost Allocation Model for Shared District Resources: A Means for Comparing Spending Across Schools." *Developments in School Finance: 2004*. Fowler, W.J. ed., U.S. Department of Education, National Center for Education Statistics. Washington, DC: Government Printing Office, 69-80.

## Reports and Policy Briefs

Miller, Lawrence J., Megan Just, Joy Cho. 2016. "Low-Stakes Completion-Based Funding: A New Approach to Financing Competency-Based Education." National Center for Innovation in Education, University of Kentucky. <http://www.leadingwithlearning.org/low-stakes>

Miller, Lawrence J., Gross, Maas, Hernandez, Lu, Lake. 2016. "Financing Personalized Learning: What Can We Learn From First-Generation Adopters?" Center on Reinventing Public Education, Seattle, WA.  
[http://www.crpe.org/sites/default/files/blfinance\\_4.2016\\_final\\_1.pdf](http://www.crpe.org/sites/default/files/blfinance_4.2016_final_1.pdf)

Miller, Lawrence J., Robin Lake and Rosa Pazhouh. 2015. "The Policy Framework for Online Charter Schools." Center on Reinventing Public Education, Seattle, WA.

[http://www.crpe.org/sites/default/files/crpe-policy-framework-online-charter-schools-final\\_0.pdf](http://www.crpe.org/sites/default/files/crpe-policy-framework-online-charter-schools-final_0.pdf)

Miller, Lawrence J. and Kimber Connors. 2014. "Return on Investment in Education: A Report Prepared for the Oregon Education Investment Board." Center on Reinventing Public Education, Seattle, WA.

Miller, Lawrence J. Gross, Hill, Hupfeld, Jochim, Roza, Simburg. 2014. "The SEA of the Future. Building the Productivity Structure." Building State Capacity and Productivity Center.

[http://www.bscpcenter.org/sea/pdf/SEAF3\\_full-report.pdf](http://www.bscpcenter.org/sea/pdf/SEAF3_full-report.pdf)

Miller, Lawrence J., Jane Lee. June 2014. "Policy Barriers to School Improvement: What's Real and What's Imagined?" Center on Reinventing Public Education, Seattle, WA

[http://www.crpe.org/sites/default/files/crpe\\_policy-barriers-school-improvement\\_report.pdf](http://www.crpe.org/sites/default/files/crpe_policy-barriers-school-improvement_report.pdf)

Miller, Lawrence J., Marguerite Roza, and Suzanne Simburg. 2014. "Funding for Students' Sake: How to Stop Financing Tomorrow's Schools Based on Yesterday's Priorities." In Betheny Gross and Ashley Jochim (Eds.) Building the Productivity Infrastructure. The SEA of the Future, 3. San Antonio, TX: Building State Capacity & Productivity Center at Advance Research, Inc.

<http://www.bscpcenter.org/resources/publications/HowtoStopFinancingTomorrowsSchoolsBasedonYesterdaysPriorities.pdf>

Miller, Lawrence J., Betheny Gross and Robin Lake. May 2014. "Is Personalized Learning Meeting Its Productivity Promise? Early Lessons from Pioneering Schools."

[http://www.crpe.org/sites/default/files/CRPE\\_personalized-learning-productivity-promise201405.pdf](http://www.crpe.org/sites/default/files/CRPE_personalized-learning-productivity-promise201405.pdf)

Miller, Lawrence J., Betheny Gross and Monica Oujidani. 2012. "Getting Down to Dollars And Cents: What Do School Districts Spend to Deliver Student-Centered?" Center on Reinventing Public Education, Seattle, WA.

[http://www.crpe.org/sites/default/files/pub\\_scl\\_dollarsandcents\\_nov12.pdf](http://www.crpe.org/sites/default/files/pub_scl_dollarsandcents_nov12.pdf)

Miller, Lawrence J., Alan Sadovnick, Teresa Moore, Alexis Kennedy and Arlene Douglas. 2012. "A Fiscal Feasibility Study Of A University-Based Residential Community For Adults With Autism Or Other Developmental Disabilities." Rutgers School of Public Administration and Affairs, Newark, NJ.

Miller, Lawrence J. and Ross Rubenstein. 2008. "Examining the Nature and Magnitude of Intra-District Resource Disparities in Four Mid-Sized New York State School Districts." Report prepared for the Education Finance Research Consortium.

Rubenstein, Ross and Lawrence J. Miller. 2005. "Allocating Resources within a Big City School District: New York City after *Campaign for Fiscal Equity v. New York*." Center for Policy Research Policy Brief Series No. 31. The Maxwell School, Syracuse University.

<http://surface.syr.edu/cpr/12/>

Roza, Marguerite, Claudine Swartz and Lawrence J. Miller. 2005. "Lesson on Assessing the Cost of Small High Schools: Evidence from Seattle and Denver." Daniel J. Evans School of

Public Affairs, University of Washington. Center on Reinventing Public Education: Policy Brief. <http://www.crpe.org/publications/brief-lessons-assessing-costs-small-high-schools-evidence-seattle-and-denver>

Roza, Marguerite, Lawrence J. Miller and Paul T. Hill. 2005. "Strengthening Title I to Help High Poverty Schools: How Title I Funds Fit Into District Allocation Patterns." Center of Reinventing Public Education at the University of Washington.

## Chapters/Encyclopedia Entries

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Miller, Lawrence J. and Soojin Kim. 2013. "State of New Jersey." In James Ainsworth (Ed.) *Sociology of Education: An A-to-Z Guide*. Sage Publications, Inc.

Miller, Lawrence J. and Sharlonne Rollin. 2013. "Resource Allocation in Schools." In James Ainsworth (Ed.) *Sociology of Education: An A-to-Z Guide*. Sage Publications, Inc.

Miller, Lawrence J. and Laura A. Chinchilla. 2013. "Informal Funding in Schools." In James Ainsworth (Ed.) *Sociology of Education: An A-to-Z Guide*. Sage Publications, Inc.

## Editorials and Blogs

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Cho, Joy, Lawrence J. Miller. December 2016. "5 Things You Need to Know About New Hampshire's Completion-Based Funding Model (Hint: It's Low-Stakes)." *International Association for K-12 Online Learning*.

<http://www.inacol.org/news/5-things-you-need-to-know-about-new-hampshires-completion-based-funding-model-hint-its-low-stakes/>

Miller, Lawrence J., Betheny Gross. June 2014. "Keeping Personalized Learning Schools on Track." *National Association of Charter School Authorizers*.

<http://www.crpe.org/thelens/keeping-personalized-learning-schools-track>

Miller, Lawrence J. May 2014. "Buried Treasure: A New Look at Inequities in School Funding." *The Center on Reinventing Public Education*.

<http://www.crpe.org/thelens/buried-treasure-new-look-inequities-school-funding>

Holzer, Marc and Lawrence J. Miller, April 15, 2012. "Why We Pay Taxes." *The Record*.

Miller, Lawrence J. March 29, 2012. "Lessons Detroit Can Learn From Other Municipal Restructurings." *Detroit Free Press*.

Miller, Lawrence J. May 1, 2003. "Bad Economy Could Be Good For Struggling School Districts." *Seattle Times*.

## Webinars

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- 2016 “Financing Personalized Learning: What Can We Learning: What Can We Learn From First-Generation Adopters?” Hosed by International Association for K-12 Online Learning.  
<http://www.inacol.org/resource/nextgenlearning/>
- 2015 “Orchestrating the Journey to Personalized Learning: Exploring Opportunities to Deploy Resources Differently to Implement New Models.” Hosted by the Center for Innovation in Education, University of Kentucky.
- 2014 “Policy Barriers to School Improvement: What's Real and What's Imagined?” Hosted by the Center on Reinventing Public Education, University of Washington.  
<https://www.youtube.com/watch?v=GixC4KewbO8>
- 2012 “Does It Cost More? What Districts Spend on Student-Centered Learning.” Hosted by the Center on Reinventing Public Education, University of Washington.  
[http://www.crpe.org/sites/default/files/NMEFWebinarSlides\\_v7.1.pdf](http://www.crpe.org/sites/default/files/NMEFWebinarSlides_v7.1.pdf)

## Selected Presentations

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- 2016 Participant, “Workshop on Competency-Based Education and School Finance,” The National Summit on Education Reform, 2016
- 2016 “Leveraging Finance Policy in Systems Transformation” Presented at iNACOL, San Antonio, TX
- 2015 “Networking Innovative Schools.” Presented at iNACOL, The Blended and Online Learning Symposium, Orlando, FL
- 2015 “Financing Schools for Personalized Learning.” Presented to NH Department of Education, Concord, NH
- 2015 “Personalized Learning: Early Evidence from Innovative School Models.” Presented at the AEFPP 40<sup>th</sup> Annual Research Conference at Washington Marriott Wardman Park, Washington, DC
- 2014 “Accounting and Budgeting Strategies to Reduce Costs.” Presented at the Association for Education Finance and Policy Spring Research Conference at San Antonio, TX
- 2014 “Governing Schools in Support of Student-Centered Learning: Do Barriers, Real and Imagined, Impede School Leaders from Deploying Resources More Effectively?” Presented at the Association for Education Finance and Policy Spring Research Conference at San Antonio, TX

- 2014 “Financial Strategies to Get Better Outcomes.” Presented at the Association for Education Finance and Policy Spring Research Conference at San Antonio, TX
- 2014 “Do Barriers, Real And Imagined, Impede School Leaders From Deploying Resources More Effectively?” Presented to the Student Based Allocation Working Group at the Edunomics Lab at Georgetown University, Washington, D.C.
- 2014 “Do Barriers, Real And Imagined, Impede School Leaders From Deploying Resources More Effectively?” Presented at the Association of Education Finance and Policy’s 39<sup>th</sup> Annual Conference, San Antonio, TX.  
<http://www.crpe.org/events/webinar-real-and-imagined-policy-barriers>
- 2014 “Student Based Allocation for States.” Presented at The Education Policy Center at Michigan State University.
- 2014 “Solidifying Portfolio Through State and Local Policy Changes.” Presented at The Center on Reinventing Public Education’s 10<sup>th</sup> Portfolio Conference, Houston, TX.
- 2013 “Do Districts Spend More for Student-Centered Learning Schools?” Presented at the Association of Education Finance and Policy’s 38<sup>th</sup> Annual Conference, New Orleans, LA.
- 2012 “Getting Down to Dollars and Cents: What Do School Districts Spend to Deliver Student-Centered?” Presented at the Nellie Mae Education Foundation, Boston, MA.
- 2012 “Financial Control Boards: Trading Home Rule for State Control to Avoid Municipal Bankruptcy.” Presented at the 24<sup>th</sup> Annual Association of Budgeting and Financial Management, New York, NY.
- 2012 “Student Centered Learning: Sounds Great, but How Much Does it Cost?” Presented at the 24<sup>th</sup> Annual Association of Budgeting and Financial Management, New York, NY.
- 2012 “Financial Control Boards: Trading Home Rule for State Control to Avoid Municipal Bankruptcy.” Presented at the 16<sup>th</sup> Annual International Research Society of Public Management, Rome, Italy.
- 2012 “Financial Control Boards: Trading Home Rule for State Control to Avoid Municipal Bankruptcy.” Presented at Rutgers University – Newark Chancellor’s Research Day on March 26, 2012.
- 2011 “Fiscal Institutions and Fiscal Health: A Comparative Study Across Six Big Cities in the U.S.” Presented at Public Performance Measurement and Reporting Network’s 4<sup>th</sup> Annual Conference, Newark, NJ.
- 2011 “Did the No Child Left Behind Act Miss the Mark? Assessing the Benefits of



an Accountability System for Early Childhood Education.” Presented at the American Education Research Association’s 92<sup>nd</sup> Annual Conference, New Orleans, LA.

- 2010 “Did Weighted Student Funding Reduce The Achievement Gap Between High And Low Cost Students In Houston?” Presented at Rutgers School of Public Affairs and Administration Research Colloquium, Newark, NJ.
- 2010 “Did Weighted Student Funding Reduce The Achievement Gap Between High And Low Cost Students In Houston?” Presented at the American Society for Public Administration’s annual conference, San Jose, CA.
- 2010 “A Comparison of Resource Levels in Charter Schools to Charter-Hosting School Districts in New Jersey.” Presented at the Association of Budgeting and Financial Management’s 22<sup>nd</sup> Annual Conference, Omaha, NE.
- 2010 “The Great Recession’s Impact on New York City’s Budget.” Presented at the Association of Budgeting and Financial Management’s 22<sup>nd</sup> Annual Conference, Omaha, NE.
- 2010 “Did Weighted Student Funding Reduce The Resource And Achievement Gap Between High And Low Cost Students? Evidence from Houston.” Presented at the Center on Reinventing Public Education at the University of Washington.
- 2010 Miller, Lawrence J. “A Comparison of Resource Levels in Charter Schools to Charter-Hosting School Districts in New Jersey” Presented at the American Education Finance Association’s 34<sup>th</sup> Annual Conference, Richmond, VA.
- 2010 Miller, Lawrence J. and Ross Rubenstein. “Did Weighted Student Funding reduce the resource and achievement gap between high and low cost students? Evidence from Houston.” Presented at the Association of Education Finance and Policy’s 34<sup>th</sup> Annual Conference, Richmond, VA.
- 2009 Miller, Lawrence J. and Ross Rubenstein. “Does Weighted Student Funding reduce the resource and achievement gap between high and low cost students? Evidence from Houston.” Presented at the Association of Policy Analysis and Management’s 31<sup>st</sup> Annual Conference, Washington, DC.
- 2009 Miller, Lawrence J. and Ross Rubenstein. “Does Weighted Student Funding Close the Resource Gap Between High and Low Cost Schools? Evidence from Houston.” Presented at the Association of Budgeting and Financial Management’s 21<sup>st</sup> Annual Conference, Washington, DC.
- 2009 Miller, Lawrence J. and Ross Rubenstein. “Does Weighted Student Funding Close the Resource Gap Between High and Low Cost Schools? Evidence from Houston.” Presented at the American Education Finance Association’s 34<sup>th</sup> Annual Conference, Nashville, TN.
- 2008 Miller, Lawrence J. and Ross Rubenstein. “Examining the Nature and

- Magnitude of Intra-District Resource Disparities in Four Mid-Sized New York State School Districts.” Presented at the American Education Finance Association’s 33<sup>rd</sup> Annual Conference, Denver, CO.
- 2007 “Examining the Nature and Magnitude of Intra-District Resource Disparities in New York State School Districts.” Presented at the Association of Budgeting and Financial Management’s 19<sup>th</sup> Annual Conference, Washington, DC.
- 2007 “Examining the Nature and Magnitude of Intra-District Resource Disparities in New York State School Districts.” Presented at the American Education Finance Association 32<sup>nd</sup> Annual Conference, Baltimore MD.
- 2006 “Do Small Schools Improve Student Outcomes? A Reexamination of the Evidence with Attention to Selection.” Poster at the Association of Public Policy and Management annual conference, Madison, WI.
- 2004 “A Cost Allocation Model for Shared District Resources: Methods and Results.” Presented at the National Center for Education Statistics annual data conference, Washington, DC.
- 2004 “Paying for Standards Based Reform: Increasing Education Productivity.” Presented at the Education Commission of the State’s Annual Conference, Orlando, FL.
- 2004 “A Framework to Analyze Centrally Controlled Resources at the School Level.” Presented at the American Education Finance Association 29<sup>th</sup> Annual Conference, Salt Lake City, UT.
- 2003 “Addressing Spending Inequity Within Districts.” Presented at the Public Education Network 13<sup>th</sup> Annual Conference, Washington, DC.
- 2001 “Niagara Falls City School District: Information Systems Operations and Infrastructure Review.” A presentation to the Niagara Falls Board of Education: Niagara Falls, NY.

## Invited Presentations

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- 2016 “Funding High Quality Early Childhood Education Programs.” A guest lecture at YMCA Leadership Panel of Speakers, Naples, FL.
- 2015 “Policy Barriers to School Improvement: What’s Real and What’s Imagined?” An invited lecture to Leadership Florida, sponsored by Edunomic Lab, Georgetown University.
- 2012 “Public School Finance: A Brief Introduction.” An invited lecture to prospective teachers from ‘Math for America’ at The City University of New York.
- 2003 “A New Look at Resource Variation Within Districts.” Presented at the Education Writers Association conference Money Matters: What Reporters Should Know About School Finance, Nashville, TN.

- 2003            “Performance Management in Seattle Public Schools.” A guest lecture at the Daniel J. Evans School of Public Affairs, University of Washington.
- 2002            “Corporate Strategy and Firm Performance.” A guest lecture at the Richard J. Wehle School of Business, Canisius College.

## **Teaching Experience and Dissertation Committee Service**

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### **Masters Courses**

Public Financial Management  
Public School Finance  
Public Policy Process  
Corporate Financial Management

### **Doctoral Seminars**

Public Budgeting and Financial Management  
Public School Finance

### **Dissertation Committee Member - Graduates**

Stephanie Levin, Graduate School of Education, University of Pennsylvania (2012)  
Carmen Panlilio, Urban Educational Policy, The Rutgers, UMDNJ, NJIT Joint PhD Program in Urban Systems  
Amanda Garrett, Accounting Program, Rutgers University Business School  
Elizabeth Iris Rivera Rodas, Rutgers University Joint Program in Urban Systems, Business and Economics